



# News Release

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## Possible integration of Barry Callebaut's European consumer business into Natra: **Barry Callebaut and Natra terminate their negotiations**

*Zurich/Switzerland, September 9, 2009* – Barry Callebaut and Natra announced today that they have terminated their negotiations regarding the possible integration of Barry Callebaut's European consumer chocolate business into Natra. The reason is a gap in the valuation of the two companies.

Chairman Andreas Jacobs said: "Our strategic decision to exit the consumer chocolate business remains unchanged. However, we are under no time or financial pressure. We will carefully analyze all strategic options to find the best possible solution."

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### **Barry Callebaut ([www.barry-callebaut.com](http://www.barry-callebaut.com)):**

*With annual sales of more than CHF 4.8 billion / EUR 2.96 billion for fiscal year 2007/08 (ended August 31, 2008), Zurich-based Barry Callebaut is the world's leading manufacturer of high-quality cocoa and chocolate products – from the cocoa bean to the finished product on the store shelf. Barry Callebaut is present in 26 countries, operates about 40 production facilities and employs around 7,000 people. The company serves the entire food industry, from food manufacturers to professional users of chocolate (such as chocolatiers, pastry chefs or bakers), to global retailers. It also provides a comprehensive range of services in the fields of product development, processing, training and marketing.*

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